



BUSINESS ENVIRONMENT AND ENTERPRISE SUPPORT (BEES) UPDATES Q3 FY 2025/26

INTRODUCTION

The Business Environment and Enterprise Support (BEES) updates are prepared by MFPED to track changes in the enabling environment for ATMS investments and highlight strategic milestones in enterprise solutions. The Q3 BEES updates demonstrate Uganda’s steady progress toward Tenfold Growth by strengthening exports, diversifying markets, accelerating industrialization, and enabling private sector competitiveness through supportive legislation, infrastructure, and energy reforms. The interventions collectively advance:

- a) **Commercialization and formalization** of agriculture, mining, and innovation sectors
- b) **Value addition and structured trade** in coffee, aquaculture, and manufacturing
- c) **Infrastructure development improving** tourism access and industrial operations
- d) **Institutional strengthening through** enabling legislation for finance, property, and trade
- e) **Regional integration reducing** barriers and enhancing competitive positioning.

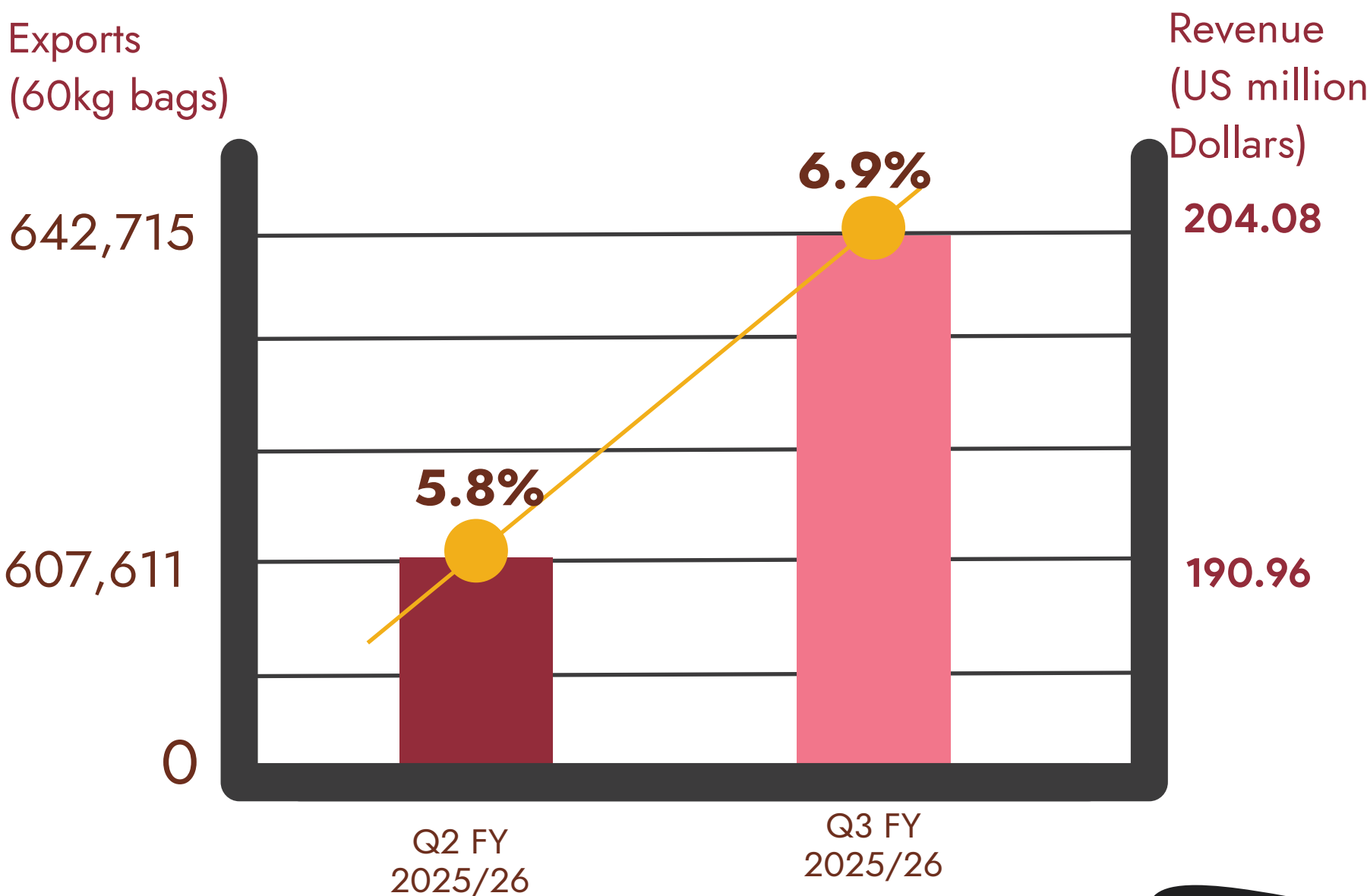
Each update contributes to building a more diversified, industrialized, and competitive economy while the enabling reforms provide the legal, financial, and infrastructure foundation necessary for sustained private sector-led growth.

AGRO INDUSTRIALIZATION

Track 1: Commercializing and formalizing farming

1.1.1 Update:

Coffee Export performance. The coffee sector registered a positive trajectory in Q3 FY 2025/ 2026. Both export volumes and values showing improvement compared to Q2 FY 2025/26 with monthly exports averaging **642,715 bags** (60kg), valued at **USD204.08 million**. This represents a **5.8%** increase in volume and a **6.9%** rise in value relative to Q4 2025, when monthly averages stood at **607,611 bags** worth **USD190.96 million**. Source: MAAIF



1.1.2 Alignment to Tenfold Strategy:

- a) Demonstrates sustained export volumes under commercially organized value chains.
- b) Coffee remains one of Uganda’s top export earners alongside gold.

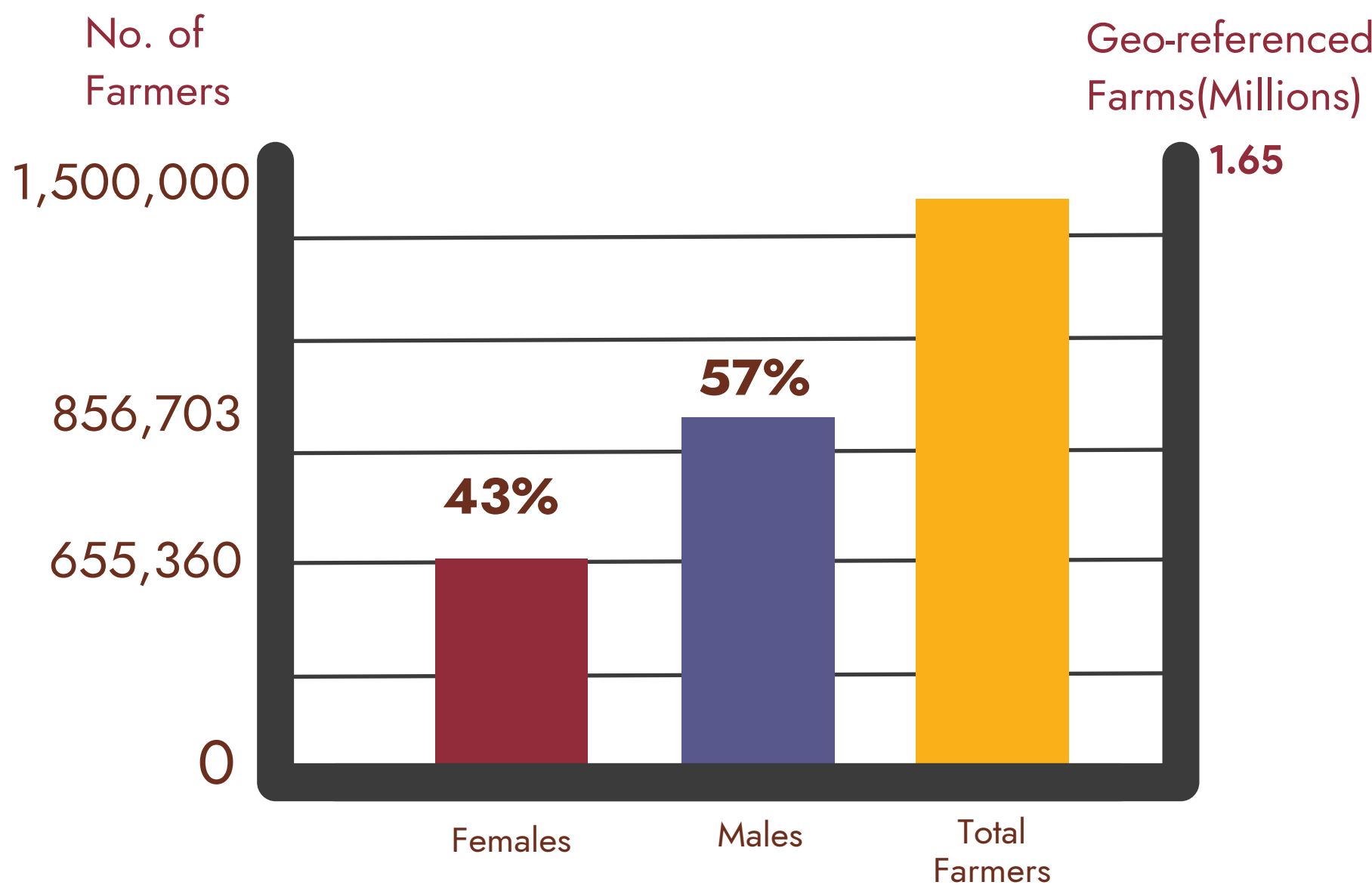
1.1.3 Expected Impact / Outcomes

- a) Stable foreign exchange earnings
- b) Improved farm-gate incomes
- c) Strengthened aggregation systems
- d) Supports Tenfold export expansion objectives.

1.2.1 Update:

European Union Deforestation Regulation (EUDR). As of 31st March 2026, Uganda’s coffee traceability system had registered **1.51 million** farmers **856,703** male (**57%**) and **655,360 female (43%)**. **1.65 million** geo referenced farm polygons were mapped across the coffee belt and achieved **99%** national platform uptime confirming readiness for full scale EUDR compliance, traceability operations, Five traceability applications (Asigma, Exolink, Inputi, Dimitra, Mitiosys) have been integrated.

Source: MAAIF



1.2.2 Alignment to Tenfold Strategy:

- a) Indicates broad participation and gender balance in sector transformation.
- b) Geo referenced farm polygons establish a robust data backbone for productivity monitoring, land use optimization, and export certification.

- c) The five traceability providers reflect a diversified, competitive service environment that strengthens resilience and innovation.

1.3.3 Expected Impact / Outcomes

- a) Competitiveness in regulated markets.

Track 2: Developing and deepening structured trade of value-added agricultural commodities

2.1.1 Update:

Luwero Coffee Park (LCP) USD160 million deal finalized in February 2026 for a full value-chain coffee park on **21.8 acres** in Nkonge village, Luwero District to supply the Middle Eastern market. Implementation is under the Value-at-Source Coffee Initiative, a partnership between the Governments of Uganda through Ministry of Science, Technology and Innovation (STI) and Saudi Arabia, with Nonda Commodities Limited as the local implementation partner and Ingaz Group International as the Saudi partner.

Projected to process **42,000** metric tonnes of coffee annually and generate up to **USD850 million** in revenues.

Source: UIA

2.1.2 Alignment to Tenfold Strategy:

- a) Aligns with the government’s ambition to shift from raw commodity exports to value-added production.
- b) Shift Uganda from an exporter of raw coffee to an exporter of high-value and branded coffee products.

2.1.3 Expected Impact / Outcomes

- a) Creation of **1,500** direct jobs and **3,000** indirect ones.
- b) Integration of **100,000** coffee farming households.
- c) Holds into a well-structured and reliable supply chain.
- d) Accelerate industrialisation in the Greater Luwero sub-region.



TOURISM DEVELOPMENT

Track 3: Increasing tourist inflows five-fold under the current spend-per-tourist and length-of-stay.

3.1.1 Update:

Passenger traffic through Entebbe International Airport in Q3 FY 2026 recorded **150,188** international passengers in January 2026, followed by a sharp increase to **189,575** passengers in February 2026. February traffic comprised **90,007** arrivals and **99,568** departures, averaging approximately 6,770 passengers per day. Compared to the previous quarter (Q2 FY 2025), which registered stable volumes in October (**221,740**) and November (**221,896**) before peaking in December (**248,899**), traffic in January declined significantly after the festive season before partially recovering in February

Source: Civil Aviation Authority

3.1.2 Alignment to Tenfold Strategy:

- a) Competitiveness and global visibility.

3.1.3 Expected Impact / Outcomes

- a) Increased airport revenues, tourism receipts, and downstream spending in hospitality and transport

Track 4: Doubling average spend-per-tourist and average stay-per-tourist

4.1.1 Update:

Uganda Tourism Association (UTA) 5-year strategic plan launched on 12th February 2026. It shifts from volume tourism to high-value sustainable tourism and pushes for stronger private-sector coordination through unified partnerships and professionalism that enhance visitor experiences and encourage longer stays.

Source: Ministry of Tourism Wildlife and Antiquities

4.1.2 Alignment to Tenfold Strategy:

- a) It emphasizes the need for strong standards, accountability and coordinated actions across the sector to enhance

4.1.3 Expected Impact / Outcomes

- a) Transforms Uganda’s tourism sector into a globally competitive, inclusive, and resilient industry.

OIL AND GAS DEVELOPMENT

Track 5: Finalizing the quantification of mineral deposits and their governance regime

5.1.1 Update:

The National Geological Map of Uganda, which now includes the geophysical and geological atlases of both Karamoja and Lamwo District, and feeds into the Geological Survey Strategy of Uganda was completed. Source: MEMD

5.1.2 Alignment to Tenfold Strategy:

- a) Accurate geological data enables evidence-based exploration, quantification, and development of mineral and petroleum resources, reducing investment risk and attracting both domestic and foreign investors.

5.1.3 Expected Impact / Outcomes

- a) Enhanced planning, licensing, and sustainable resource management, which in turn boosts revenue generation, industrial development, and regional economic growth.

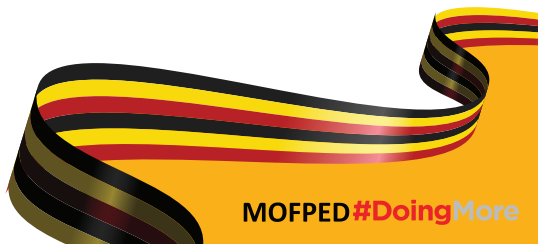
MINING

Track 6: Commercializing mining operations and products

6.1.1 Update:

The Central Bank signed with local firms Euro Gold Refinery Limited and Feldstein Trading Limited to support procurement, assaying, refining, and processing operations under the three year pilot. BOU is set to purchase **1000kg** of gold (valued at approximately **USD160 million**) between March and June 2026 from domestic producers to bolster its reserves.

Source: Bank of Uganda



6.1.2 Alignment to Tenfold Strategy:

- a) Links the country's mineral sector directly to macroeconomic stabilization, reserve diversification, and long-term sovereign asset accumulation which are critical for FDI mobilization and investor confidence.
- b) Marks a step in positioning Uganda as an international financial center.
- c) Step towards establishment of a national commodity exchange.

6.1.3 Expected Impact / Outcomes

- a) Greater stability of the Uganda shilling.
- b) Reduced reliance on the US dollar, curbs smuggling of gold, and streamlines the collection of royalties and taxes through formalisation of the gold trade.
- c) Stimulates value addition in mineral beneficiation

Track 7: Delivering First Oil

7.1.1 Update:

The East African Crude Oil Pipeline (EACOP). The project by 31st March 2026 had advanced from **79%**(January) to **82%** overall completion.
Source: EACOP

7.1.2 Alignment to Tenfold Strategy:

- a) Introduces crude oil as a new export line, diversifying Uganda's export base beyond traditional commodities.
- b) Expands fiscal space for reinvestment in Tenfold sectors.

7.1.3 Expected Impact / Outcomes

- a) Projected **160,000 jobs (14,000 direct; 42,700 indirect, 105,000 induced)**
- b) Improved balance of payments
- c) Financing for infrastructure, industrial parks and export promotion and diversification.

7.2.1 Update:

First oil projected for December 2026. As at 31 st March 2026, Tilenga has **198** wells against **170** needed, and Kingfisher has **21** against **19**.Central processing facilities stand at **67%**,

for Tilenga, for Kingfisher. Kingfisher at **100%** completion (well pad level) as of March 2026.
Source: PAU.

7.2.2 Alignment to Tenfold Strategy:

- a) Signals readiness for upstream production and integration with export pipelines, roads and utilities supporting logistics and trade multipliers.

7.2.3 Expected Impact / Outcomes

- a) Increased investor confidence; accelerated transition to commercial production
- b) Infrastructure spillovers benefiting tourism and trade corridors.

Track 8: Commercialising the Petrochemical industry

8.1.1 Update:

Implementation Agreement (IA) for the Uganda Refinery Project Uganda Oil refinery signed on 29th March 2026 as at 31st March 2026 awaits a Final Investment Decision (FID) from Alpha MBM Investments of the UAE. The proposed ownership structure is Alpha MBM Investments **60%**,and while UNOC **40%**.

Source: PAU

8.1.2 Alignment to Tenfold Strategy:

- a) Moves Uganda from crude exports to refined products, capturing more of the value chain.

8.1.3 Expected Impact / Outcomes

- a) Generates jobs in refining, downstream industries, and logistics, while building technical capacity.

8.2.1 Update:

Uganda purchases stake in the Kenya Pipeline Company (KPC). Uganda, through the Uganda National Oil Company (UNOC), invested **UGX918 billion (USD255.4 million)** to obtain a **20.15%** stake in the Kenya Pipeline Company (KPC) making it the largest non-Kenyan shareholder. Source: PAU

8.2.2 Alignment to Tenfold Strategy:

- a) Mitigates risks of supply disruptions and volatile fuel costs.
- b) This stake ensures greater control over supply chain stability since Uganda imports most of its petroleum products via Kenya's Mombasa port.

8.2.3 Expected Impact / Outcomes

- a) Reduced vulnerability to external shocks
- b) Greater assurance of consistent fuel availability for transport, industry, and households.
- c) More stable fuel pricing.

Track 9: Expanding the capacity for oil exports and the petrochemical products using additional oil discoveries

9.1.1 Update:

Increase in the country’s estimated oil and gas reserves. in November 2025 from **1.4 billion** to **1.65 billion** barrels Source: MEMD

9.1.2 Alignment to Tenfold Strategy:

- a) A larger estimated reserve improves the commercial viability of Uganda’s oil industry, supporting greater oil production, export volumes, and foreign direct investment.

9.1.3 Expected Impact / Outcomes

- a) Additional investment into upstream and downstream sectors.

SCIENCE, TECHNOLOGY AND INNOVATION

Track 10: Adding value to the traditional economy through a systematic upgrade of the country’s capacity to apply STI and ICT in the generation of value-added goods and services.

10.1.1 Update:

National Science Week 2026 (April 30 – May 3) showcased Uganda’s progress in STI under the theme “**Powering Uganda to a USD500B Economy.**” Prototypes were exhibited to demonstrate large-scale innovation deployment and market integration.

10.1.2 Alignment to Tenfold Strategy:

- a) Systematic upgrade of national capacity to apply STI and ICT in generating value-added goods and services.

10.1.3 Expected Impact / Outcomes

- a) Solve professional branding as a long-standing barrier for Ugandan agro-processors.
- b) Make local products competitive in global markets.

Track 11: Creating the New Economy using STI, ICT and the Creatives Industry to increase the contribution of nascent sectors to GDP

11.1.1 Update:

- a) **Industry 4.0:** Smart Manufacturing: Packaging Centre of Excellence launched at UMA Showgrounds as the national hub for research, training, and harmonization of packaging standards.
- b) **Kiira Vehicle Plant Progress:** Kayoola electric coach completed a **13,700 km** journey from Kampala to Cape Town, proving durability of Ugandan engineering. Export orders worth **USD183** million secured for electric buses from Nigeria, South Africa, and Ethiopia. Source: STI Secretariat

11.1.2 Alignment to Tenfold Strategy:

- a) Building functional systems that connect local innovation directly to regional and international markets.

11.1.3 Expected Impact / Outcomes

- a) Upgrade Uganda’s food packaging and preservation competence to meet global standards.
- b) Connect innovators to local and international funders.
- c) Scale electric vehicle production and infrastructure.



Track 12: Building leadership cadres that embody meritocracy and mainstreaming scientific methods of decision-making in the culture of the public service and economic management

12.1.1 Update:

The Ministry of Public Service on March 17th 2026, through the Records and Information Management (RIM) Department, and its Human Capital Development Lab conducted a specialized training on the Electronic Document and Records Management System (EDRMS) with implementing institutions to ensure smooth adoption across different government bodies.

Source: Ministry of Public Service

12.1.2 Alignment to Tenfold Strategy:

- a) To achieve a **USD500 billion** economy, Uganda requires modern digital infrastructure to achieve tenfold. EDRMS is essential "soft infrastructure" to enable high-speed interactions between the government, businesses, and citizens.

12.1.3 Expected Impact / Outcomes

- a) Transformation of the public sector into a high-efficiency engine capable of supporting a **USD500 billion** economy.
- b) Reduced administrative overhead to ensure fiscal discipline, and strengthens governance through transparent, tamper-proof digital audit trails.



Uganda Refinery Project

ENABLERS (CROSS-CUTTING ACROSS 10-FOLD TRACKS)

1: GETTING CREDIT/FINANCING

1.1.1 Update:

Status of the PDM As at 23rd March 2026 **UGX 3.626/3.788trillion (95.73%)** had been disbursed to **3.675 million** beneficiaries under the parish revolving fund.

Source: MoFPED

1.1.2 Alignment to Tenfold Strategy:

- a) Parish-level financing enables micro and small enterprises to scale up operations by offering affordable credit to the beneficiaries.

1.1.3 Expected Impact / Outcomes

- a) Targeting parish-level enterprises addresses income inequality and rural poverty, aligning with Uganda’s inclusive growth agenda

1.2.1 Update:

Commencement of PDM Recovery Phase.

The two-year grace period for the 2022/23 beneficiaries expired in March 2026. Beneficiaries are now legally required to begin repayments into their respective PDM SACCO "Wendi" accounts. As at 23rd march 2026, **1.044billion (0.029%)** of disbursements had been recovered from 4307 beneficiaries across **157** local governments.

Source: MFPEd

1.2.2 Alignment to Tenfold Strategy:

- a) Repayments expand parish level access to the fund for micro and small enterprises enabling the realization of the fund’s potential to finance fund three different households over six years.

1.2.3 Expected Impact / Outcomes

- a) Increased micro business formalization as enterprises are entering the digital financial system via Wendi and PDM-IS.

1.3.1 Update:

Small Business Fund loan cap raised to **UGX 500M** from **UGX 200m** on March 24, 2026. Part of a major overhaul of the Fund. Interest rates maintained at **10%** per annum, more flexible repayment terms with extended repayment period of up to four years, including a one-year grace period

Source – Bank of Uganda

1.3.2 Alignment to Tenfold Strategy:

- a) The reforms improve business sustainability. Enhance enterprise growth.
- b) Increase access to patient capital for productive sectors of the economy accelerating private sector-led industrialization
- c) Enterprise expansion.
- d) Job creation, and the country’s long-term economic transformation agenda.

1.3.3 Expected Impact / Outcomes

- a) Expanded access to affordable financing for small and growing enterprises.

2. GETTING ELECTRICITY

2.1.1 Update:

Tariff schedule (January to March 2026)
Tariffs were maintained for Domestic Consumers at **756.2**, at **546.4** for Commercial Consumers, at **355.1** for Medium Industrial Consumers, at **300.4** for Large Industrial Consumers (Block 1), a reduction from **282.9** to **203.6** for Extra-Large Industrial Consumers (Block 1) was recorded.

The Tariff for the Street Lighting Consumer category maintained at **UGX 360.0**

Source: Electricity Regulatory Authority

NO.	CATEGORY	NEW TARIFF (Q4 2025)
1	Domestic	UGX/kWh 756.2
2	Commercial	UGX/kWh 546.4
3	Medium Industrial	UGX/kWh 355.1
4	Large Industrial Block 1	UGX/kWh 300.4

NO.	CATEGORY	NEW TARIFF (Q4 2025)
5	Extra-Large Industrial Block 1	Reduced from UGX 282.9 to UGX 203.6
6	Street Lighting	UGX/kWh 360.0

Source: Electricity Regulatory Authority

2.1.2 Alignment to Tenfold Strategy:

- a) Reduced and stable industrial tariffs enhance cost competitiveness for export-oriented manufacturing under the Tenfold Strategy.

2.1.3 Expected Impact / Outcomes

- a) Lower production costs.
- b) Improved industrial margins
- c) Strengthened export competitiveness
- d) Improved urban safety through maintained street lighting.

3. INFRASTRUCTURE

3.1.1 Update:

Malaba–Gulu railway rehabilitation(**375km**) approximately **70%** completion as at 31st March 2026. Full delivery expected by 22nd October 2026.

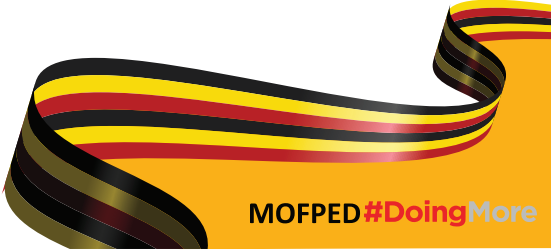
Source: Uganda Railway Corporation

3.1.2 Alignment to Tenfold Strategy:

- a) It is a multi-sector growth enabler. It directly advances Tenfold Growth pillars in industrialization, tourism, agro-industry, and mineral exports.

3.1.3 Expected Impact / Outcomes

- a) Reduced transport costs, faster port access, enhanced Uganda’s export competitiveness and industrial growth.



3.2.1 Update:

Gulu Logistics Hub operating at approximately **2% of** designed capacity (design: **~100 trucks per day**).

Source: Uganda Railways Corporation

3.2.2 Alignment to Tenfold Strategy:

- a) Strategic logistics node for northern agro-industrial and mineral exports once fully optimized.

3.2.3 Expected Impact / Outcomes

- a) Potential reduction in logistics bottlenecks
- b) Improved handling of perishable exports
- c) Job growth in logistics and support services.

3.3.1 Update:

Standard Gauge Railway. Extension of the Standard Gauge Railway from Naivasha through Kisumu up to Malaba on the Ugandan border launched on 21st March 2026.

40% of the contract value is legally reserved for Ugandan firms supplying steel, cement, and labor.

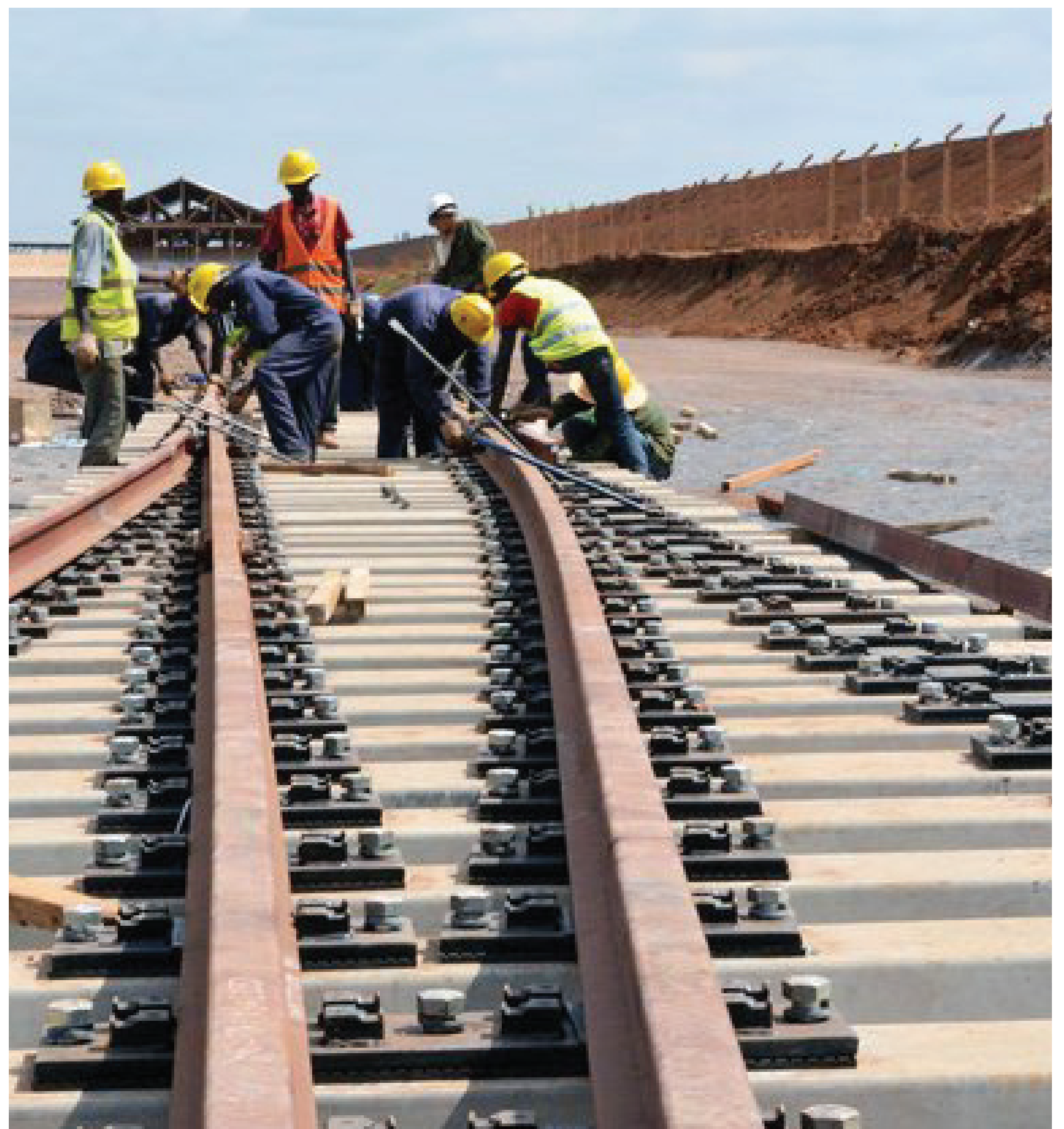
Source: MoWT

3.3.2 Alignment to Tenfold Strategy:

- a) Long-term structural enabler of export-led industrialization and regional integration under the Tenfold Strategy.

3.3.3 Expected Impact / Outcomes

- a) Projected reduction in freight costs by **35%**, from **USD3,500** to **USD1,500** per **40ft** container.
- b) Reduction in travel time between Nairobi and Kampala from **14 hours** to **4 hours**.
- c) Creation of **150,000** direct and indirect jobs during construction.



Standard Gauge Railways



Coffee Farming in Uganda

For inquiries, Contact;

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